

Hypotheses to interpret Argentinean risks

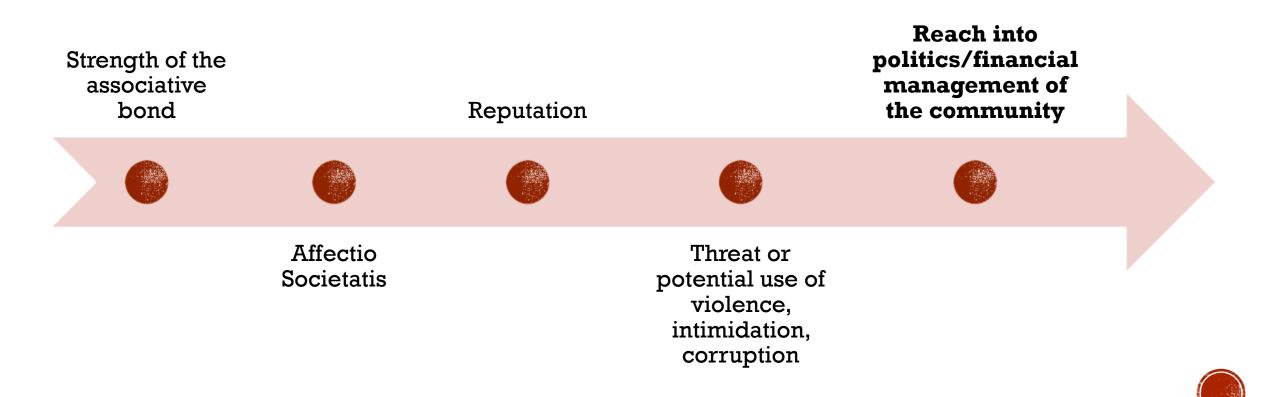
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CALABRIAN MAFIA – 'NDRANGHETA

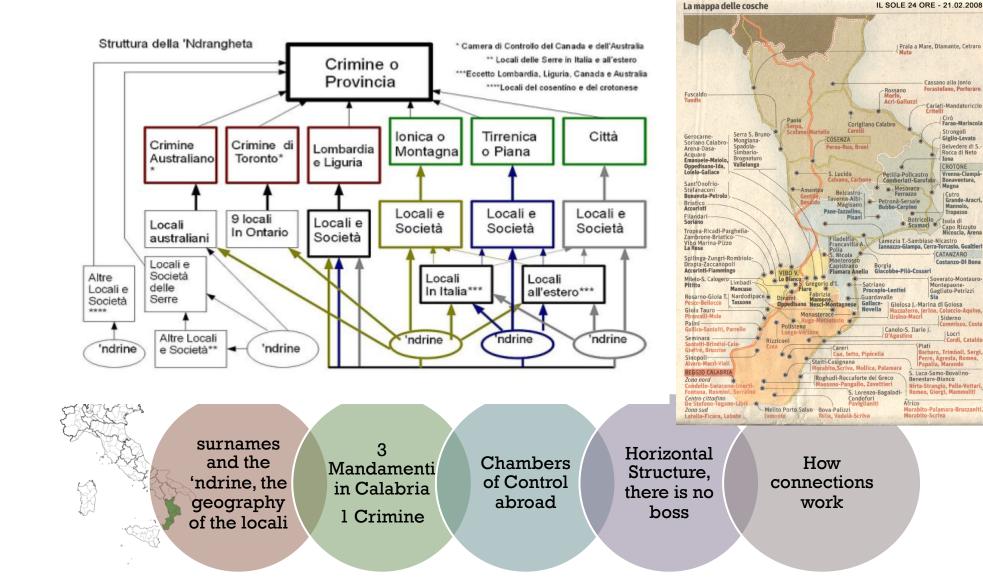




WHY IS THIS MAFIA? THE LINK BETWEEN UNDERWORLD & UPPERWORLD



"OPERATION CRIMINE": TODAY'S 'NDRANGHETA -ONE OR MANY?

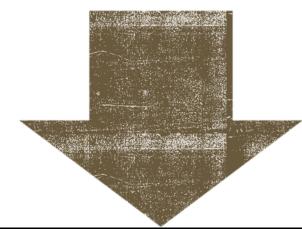


'NDRANGHETA/'NDRANGHETE



A mafia-type (formal) criminal organisation

Reggio Calabria hinterland – the recognition of the "core" in the Crimine di Polsi and the Aspromontebased clans



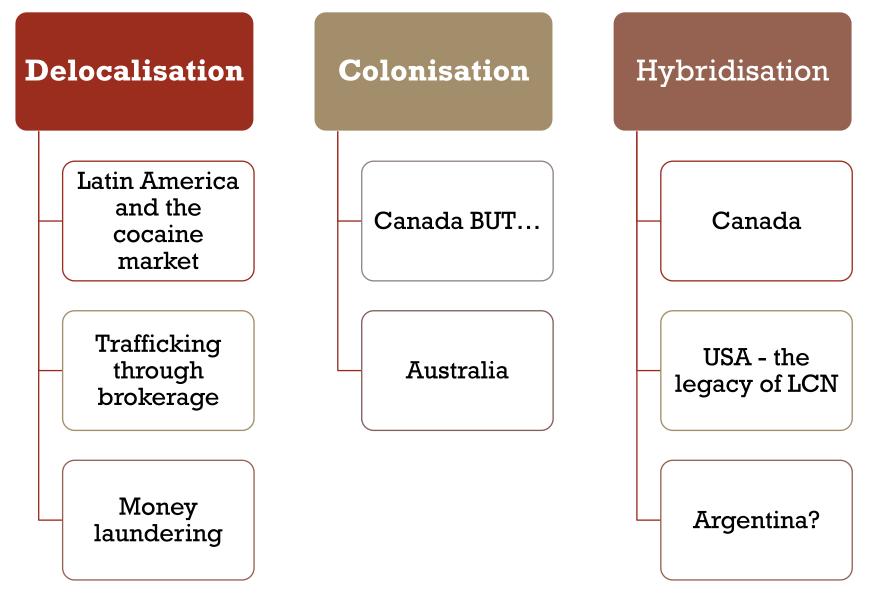
A set of behaviours ('ndranghetism)

The exploitation of cultural and social values from all of Calabria through intimidation, violence, usurpation, nepotism and patronage – mafia method

The homogeneity of the clans in and from Calabria 'NDRANGHETISATION PROCESS



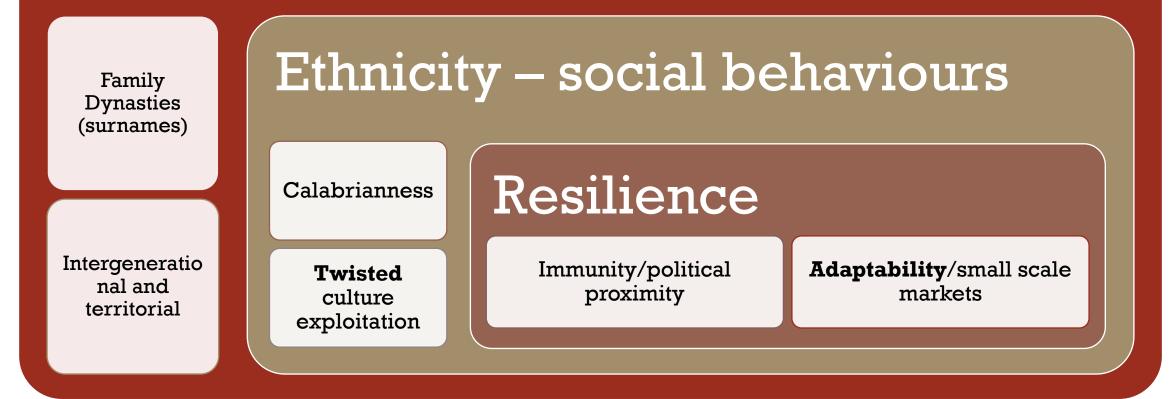
OUTSIDE OF EUROPE





WHAT CAN WE SEE ABROAD? (STRUCTURES)

Clan-based structures ('ndrina)



WHAT CAN WE SEE ABROAD? (ACTIVITIES)

Hypermobility

Follow the drugs

Residual mafia behaviours

Follow SOME money

Those who carry out these activities might be disposable, they might not be affiliates at all Violence - as needed

Corruption - as needed

Is there a family dynasty behind? Is there protection? Cooperation

Hybridisation - identity and ethnicity DO NOT matter for business Distance between investments and investors?

8

ARGENTINA — CONSTRUCTING THE MAFIA-ECONOMY-POLITICS NEXUS

Identity

The role of Italian migration in the Argentinean Identity

Urban & diffused* diaspora and intergenerational exchanges Economy

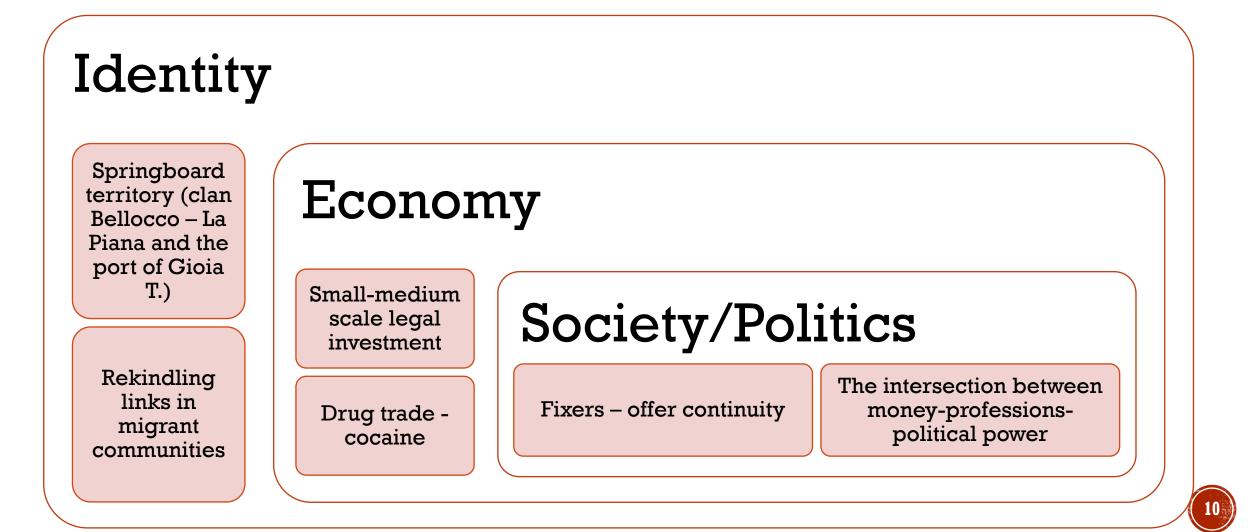
Crisis -Volatility of markets and currency

Entrepreneuriship of Italians in Argentina

Society/Politics

Governance by corruption (centripetal & organised) Corruption by governance (centrifugal & dispersed) Mafias seek partners who give guarantees, who promise stability, who are there to offer continuity (incl. Money)

ARGENTINA – OP. MAGMA – FIND THE FOCUS



ARGENTINA: CONTEXT -OPPORTUNITY - AGENCY/CAPABILITY

Context

- Power is made/kept through money or through corruption
- Entrepreneurs who want to enter politics or politicians who take kickbacks form economic ventures
- Existence of a grey zone (lawyers, accountants, professional services etc.)

Opportunity

- A clan can offer extra services (human capital, networks, know-how...)
- Fixers available (e.g. against competitors intimidation/violence) in grey zone
- Availability of capitals for the clan to invest abroad legally and illegally
- Economic crisis where capitals are needed (legally and illegally)
- ♦ COVID –aftermath

\diamond **AGENCY/CAPABILITY**

Individual ventures
Collective (INCL. FAMILY/ALLIES)
International reputation
Other capabilities factors (gender, age, character, charisma etc.)



QUESTIONS FOR FOLLOW UP ON I-CAN & MAGMA

Individual X – are they from or married into a known 'ndrina?

Location of origin – which 'ndrine are active there? Is there a locale or a società?

Are they a **family dinasty***? Are their allies of one?

What kind of protection and immunity they enjoy in their territory - Who arranges for conflicts resolution? Who has the overall vision?

Who has family members and **stable relationships** abroad? Can they benefit from their allies' connections? Can they benefit from the protection/immunity back home?

Is the connection stable enough to offer continuity for both business and the establishment of immunity/protection abroad?

	Activities and Business Form	Modes of Control	Strategy	Enterprise Culture	Governance Structure
Pursue	Prosecute criminal activities (profit and power driven)		Target mafia investments in different markets		Prosecution of criminal enterprise and mafia modus operandi (mafia method and behaviours)
Prevent			Establish partnerships with local interest clubs (e.g. Italian Chamber of Commerce, Social clubs, etc)	Identify educational tools to break the chain of cultural transmission; offer alternatives.	Enhance transparency in policies for political donations.
Disrupt	Exchange information across intelligence platforms cross- country	Promote ad-hoc joint task forces across states	Strengthen anti-money laundering norms and enhance range of confiscation procedures		Identify 'weak' personalities in mafia dynasties
Protect		Promote partnerships with embassies and consulates abroad to enhance social recognitions of minorities		Identify civil/family law tools to break the chain of cultural transmission by protecting the children	Strengthen gifts and hospitality regulations mindful of cultural differences
Expose	Avoid limiting investigations only to 'serious' crimes, promote a whole-of- mafia behaviours countering strategy	Family network analysis (cross-country if needed)	Identify specific vulnerabilities in country's legislations that facilitate mafia infiltration at all levels of criminality	Make use of cultural analysts/ anthropologists to identify specific aspects of mafia culture and their transmission in specific families	Identify procedures to detect infiltration in public work

'Ndrangheta dynasties: a conceptual and operational framework for the cross-border policing of the Calabrian mafia

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COMING SOON





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